



**ROBERT W. GEE**

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SUMMARY OF EXPERIENCE

Thirty-year record of achievement as a Washington, D.C., and Texas-based senior public official, attorney, and executive performing and overseeing complex assignments involving resolution of major energy and telecommunications issues with high visibility at the state, national, and international level.

SUMMARY OF QUALIFICATIONS

- Expert consultant on energy policy, with emphasis on electric utility sector. Expert witness in state and federal proceedings.
- Advised investors on large-scale asset acquisitions in energy and utilities sector.
- Broad experience managing large organizations and meeting strategic objectives.
- Extensive litigation experience as attorney in private practice and government for fifteen years.
- Extensive writing, advocacy and public speaking experience. Wide experience before local and national news media.
- Served as advisor to energy transition team of Obama Administration.
- Served as senior subcabinet appointee in Clinton Administration at the U.S. Department of Energy and as Chairman of state public utility commission (Texas), regulating electric and telecommunications utilities.



1997 – 1999 U.S. Department of Energy Washington, D.C.

*Assistant Secretary for Policy and International Affairs*

- Advised Secretary of Energy on domestic and international energy policies. Maintained bilateral relationships between department and foreign governments.
- Completed Clinton Administration's Comprehensive National Energy Strategy, Administration's proposed legislation for comprehensive restructuring of electric power industry, and Department's Strategic Plan.
- Chaired Department's Central Asia/Caspian energy strategy to promote strategic oil and gas production and pipeline objectives. Delegation member of U.S. Presidential mission to Beijing, China. Supported U.S. Energy Secretary at G-7 Energy Ministerial Meeting in Russia, Western Energy Ministerial Meeting in Venezuela, and Asian Pacific Economic Cooperation in Japan.
- Headed U. S. intergovernmental political delegations to Azerbaijan, Kazakhstan, South Korea, Russia, Turkey, and South Africa.
- Testified numerous times before U.S. Congressional energy and foreign policy oversight committees.

1991- 1997 Public Utility Commission of Texas Austin, Texas

*Chairman and Commissioner*

- As appointee of Governor Ann Richards, served six-year term as member of state agency, comprised of over 200 full-time employees with annual budget exceeding \$10 million, regulating electric and telecommunications public utilities.
- As agency Chairman for four years, led agency through two state legislative "sunset" reorganization processes resulting in agency mission reauthorized with increased budget.
- Adjudicated major decisions involving rate relief plan of bankrupt electric utility and major merger request of jurisdictional utility with registered holding company.
- Adopted electric industry open-access rule for Texas wholesale electric transactions, creating first-in-the-nation independent transmission system operator (Electric Reliability Council of Texas).
- Addressed various competitive telecommunications issues, including terms and conditions for interconnection between competitive local exchange companies with Regional Bell Operating Company, SBC Communications, Inc.
- Work praised in editorials in **Dallas Morning News** (April 17, 1992) and **Austin American Statesman** (April 19, 1992).

1995 - 1997 National Association of Regulatory Utility Washington, D. C.

Commissioners

*Chairman, Committee on Electricity and Ad Hoc Committee on Electric Industry*

*Restructuring*

- Represented interests of state public utility commissions before the U.S. Congress, U.S. Department of Energy, industry trade associations and public interest and environmental organizations at the national level.
- Led Task Force to develop electric industry restructuring principles and legislation before the 105<sup>th</sup> U.S. Congress.
- Testified numerous times before U.S. Congress on behalf of association on restructuring issues affecting state interests and on reform of Public Utility Holding Company Act.
- Interviewed on **CNBC** Television Program “**Inside Edition**” regarding utility mergers and acquisitions (May 21, 1996).

1988 – 1991 Akin, Gump, Strauss, Hauer, & Feld Houston, Texas  
*Of Counsel*

- Represented gas pipeline utility in litigating rate cases before the Federal Energy Regulatory Commission in Washington, D. C.

1987-1988 Reynolds, Shannon, Miller, Blinn, White & Cook Houston, Texas  
*Associate Attorney*

- Litigated gas pipeline rate cases before Federal Energy Regulatory Commission and plaintiff’s actions before state district court.

1985-1987 Tenneco Oil Company Exploration & Production Houston, Texas  
*General Attorney*

- Litigated gas pipeline rate and producer wellhead pricing cases, and counseled client on renegotiation of gas purchase contract terms.

1979-1985 Federal Energy Regulatory Commission Washington, D. C.  
*Supervisory Trial Attorney and Attorney advisor*

- Supervised 20 attorneys in litigated gas pipeline rate cases, and led negotiation of multiple disputed cases.
- Prepared and presented advisory memoranda and proposed opinions before Commission in public meetings.

1976-1979 Interstate Commerce Commission Washington, D.C.  
*Attorney Advisor*

- Drafted decisions on motor carrier and rate and certificate cases, and railroad rate cases.

## PUBLICATIONS

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- Editorial, *Not Enough Watts Across Texas: TXU Deal Doesn't Address Likely Power Shortfalls That Could Cripple Economy*, HOUSTON CHRONICLE, March 10, 2007
- Article, *China's Power Sector: Global Economic and Environmental Implications*, 28 ENERGY LAW JOURNAL 421 (2007)
- Article, *PUHCA Repeal: The State Response*, PUBLIC UTILITIES FORTNIGHTLY, May 2006
- Article, *Contrasting Pathways to Reform: Japan and Taiwan*, GOLDBOOK (YEARBOOK) OF THE ASSOCIATION OF THE ELECTRICITY SUPPLY INDUSTRY OF EAST ASIA AND THE WESTERN PACIFIC, October 2005
- Article, *Lessons in Liberalization*, GOLDBOOK (YEARBOOK) OF THE ASSOCIATION OF THE ELECTRICITY SUPPLY INDUSTRY OF EAST ASIA AND THE WESTERN PACIFIC, October 2004
- Article, *Will Incentives Get More Transmission Infrastructure Built?*, ENERGY PULSE SPECIAL ISSUE, 21<sup>ST</sup> CENTURY T & D, Spring 2004.
- Monograph, *Expanding Our Electric Transmission Network: Consumers Have an Interest At Stake*, EDISON ELECTRIC INSTITUTE, September 2001
- Editorial, *Ratepayers Forgotten In Case of Bankruptcy*, LOS ANGELES TIMES, January 17, 2001.
- Contributing Author with Kentton C. Grant, *Regulation in the Lone Star State*, REINVENTING ELECTRIC UTILITY REGULATION (1995).
- Editorial, *Texas Must Make Rules for Info Superhighway*, HOUSTON CHRONICLE, August 12, 1993.
- Editorial, *Telecommunications: Texas Should Revise Its Outdated Policies*, DALLAS MORNING NEWS, August 1, 1993.
- Editorial, *All of Texas Has Stake in Electric Utilities' Changing Landscape*, HOUSTON CHRONICLE, April 26, 1992.
- Article, *Managing the Dynamics of Change*, PUBLIC UTILITIES FORTNIGHTLY, November 1, 1993.
- Contributing Author, *Bypass of Local Distribution Companies*, THE 1989 NATURAL GAS YEARBOOK.
- Editor, *Report of the Committee on Natural Gas Rate and Accounting Regulations*, 10 ENERGY LAW JOURNAL 173 (1989)(survey of significant 1988 gas administrative and judicial rate decisions).

## AWARDS RECEIVED

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- Appreciation Awards from U.S. Secretary of Energy and U.S. Deputy Secretary of Energy
- U.S. Department of Energy Student Internship Program designated Robert W. Gee Student Internship Program (October 30, 2000)
- Leadership Appreciation Award, National Treasury Employees Union (October 30, 2000)
- Public Utility Commission of Texas Hearing Room designated Robert W. Gee Hearing Room (August 1997)

## ADDITIONAL PROFESSIONAL ACTIVITIES

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Board Member, Northeast-Midwest Institute  
North American Energy Standards Board Advisory Council  
Harvard Electricity Policy Group, Kennedy School of Government  
Center for Public Utilities Advisory Council, New Mexico State University  
Saber Partners LLC Advisory Board

## PROFESSIONAL MEMBERSHIPS

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State Bar of Texas, District of Columbia Bar Association, Energy Bar Association (Chairman, 1989-1990, Committee on Natural Gas and Accounting Regulations; Chairman, State Commission Practice and Regulation Committee, 2008 – 2009.)

## EDUCATION

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1976	<i>Doctor of Jurisprudence</i> The University of Texas School of Law	Austin, Texas
1973	<i>Bachelor of Arts, cum laude, major in Government</i> The University of Texas at Austin	Austin, Texas

## COMMUNITY ACTIVITIES (CURRENT AND PAST)

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Vice-Chair for Southeast Region and Board Member, Committee of 100  
Member, National Selection Committee, Coca-Cola Scholars Foundation  
Fellow, Texas Bar Foundation  
Senior Fellow, American Leadership Forum  
Trustee, St. Edward's University, Austin, Texas  
Board of Advisors, The Texas Center for Public Policy Dispute Resolution, University of Texas School of Law  
Dallas Regional Panel, President's Commission on White House Fellowships

## PERSONAL

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Born, Houston, Texas; Married to Dr. Pauline Wong Gee, one daughter

